

# AUTOMATION: A THREAT OR A RESOURCE?



# The starting point: loss of control inflight

- 1st june 2009

- 10th march 2019

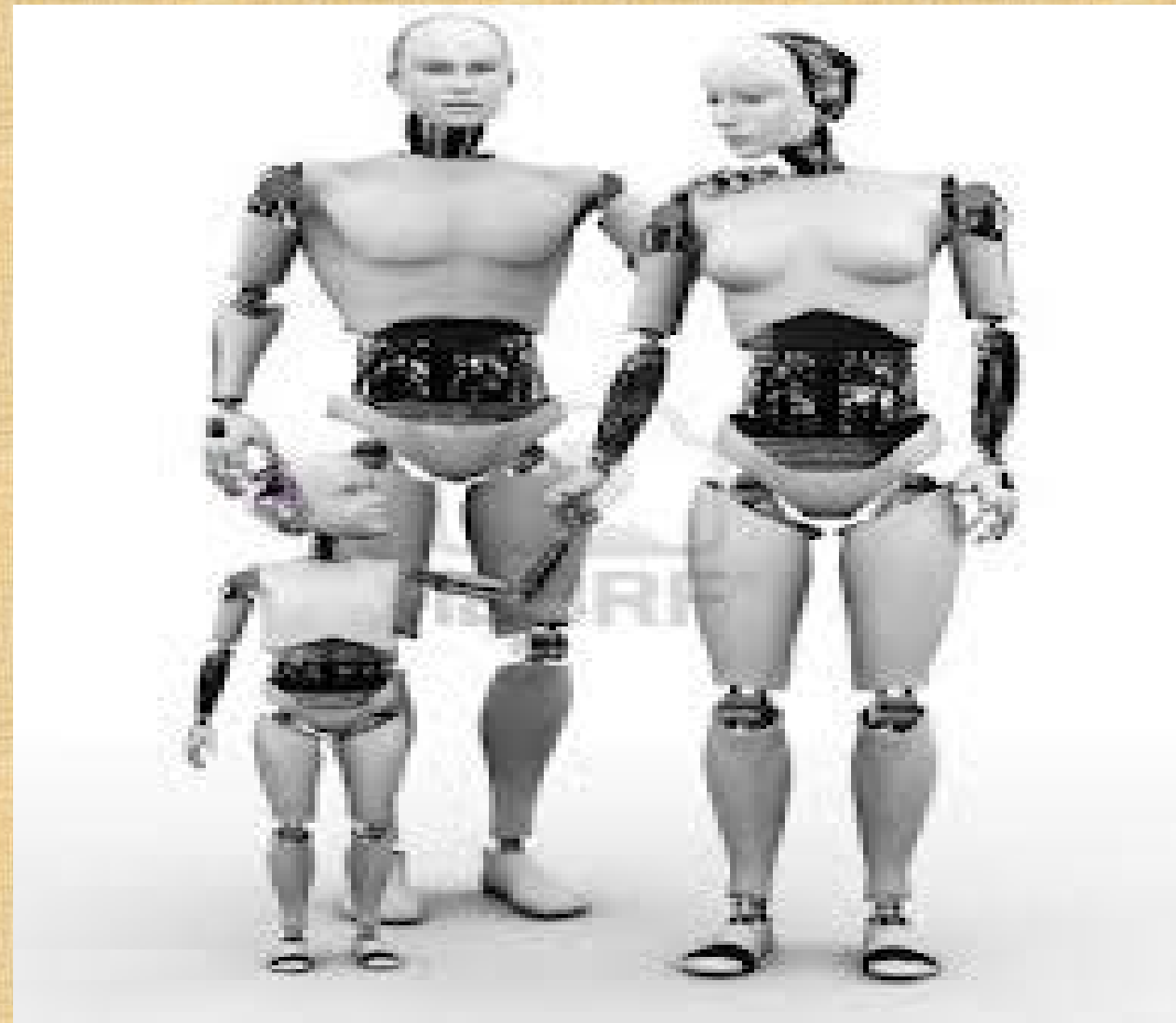


Madrid - 2nd October 2019



Capt. Antonio Chialastri © - [www.centrostudistas.eu](http://www.centrostudistas.eu)

# Operators as imagined

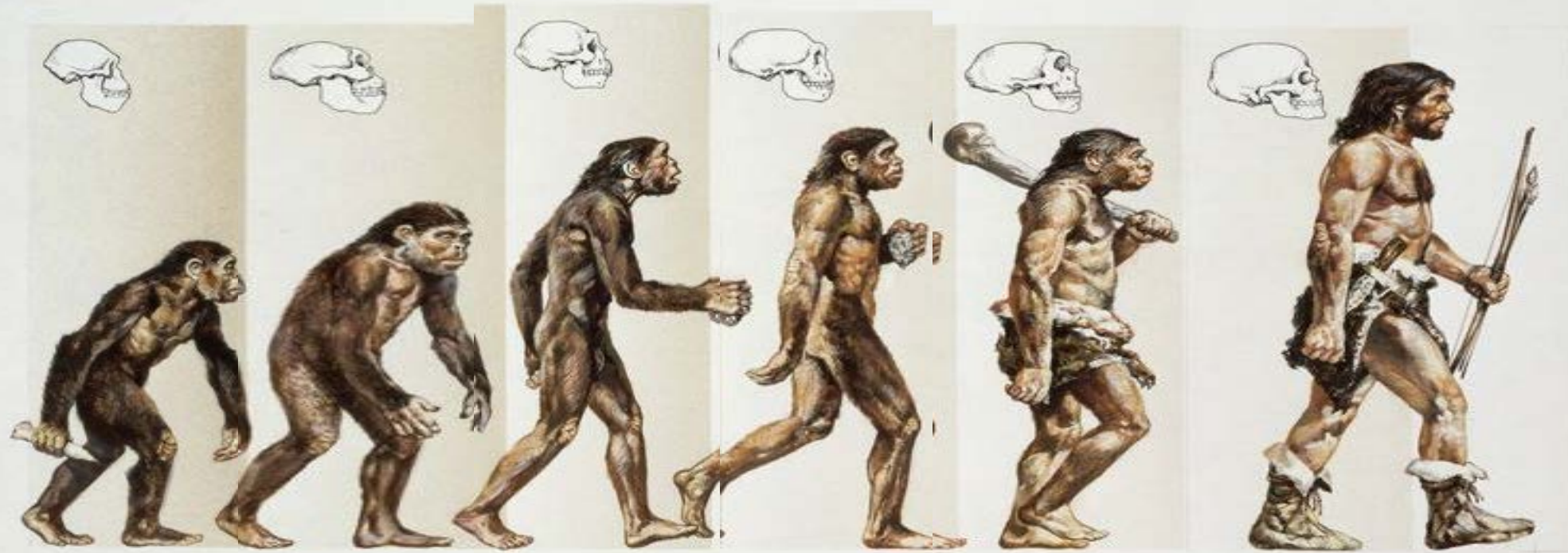




# The real operators..



# It takes time...



5.000.000

2.500.000

1.500.000

100.000

50.000

30.000

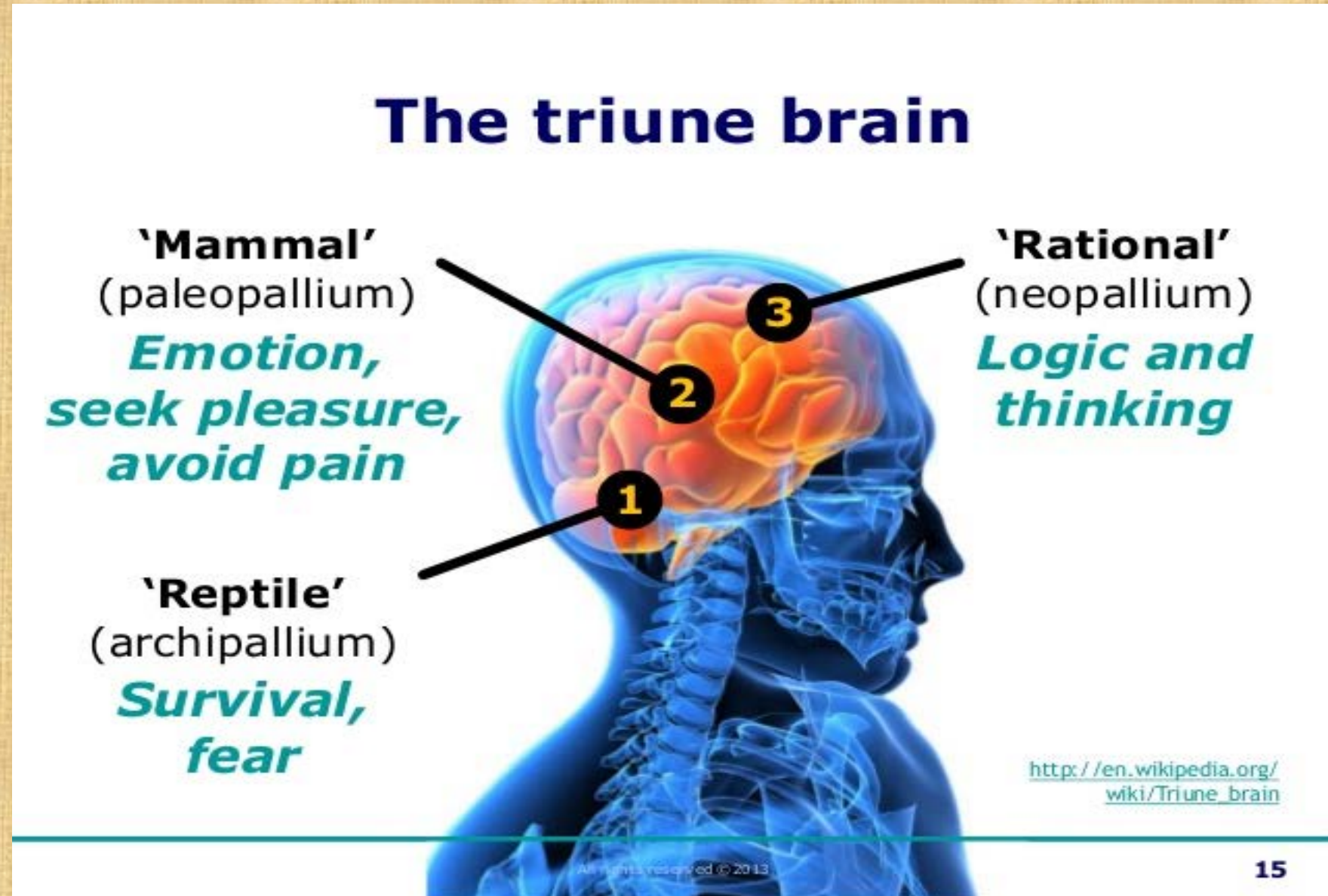
100



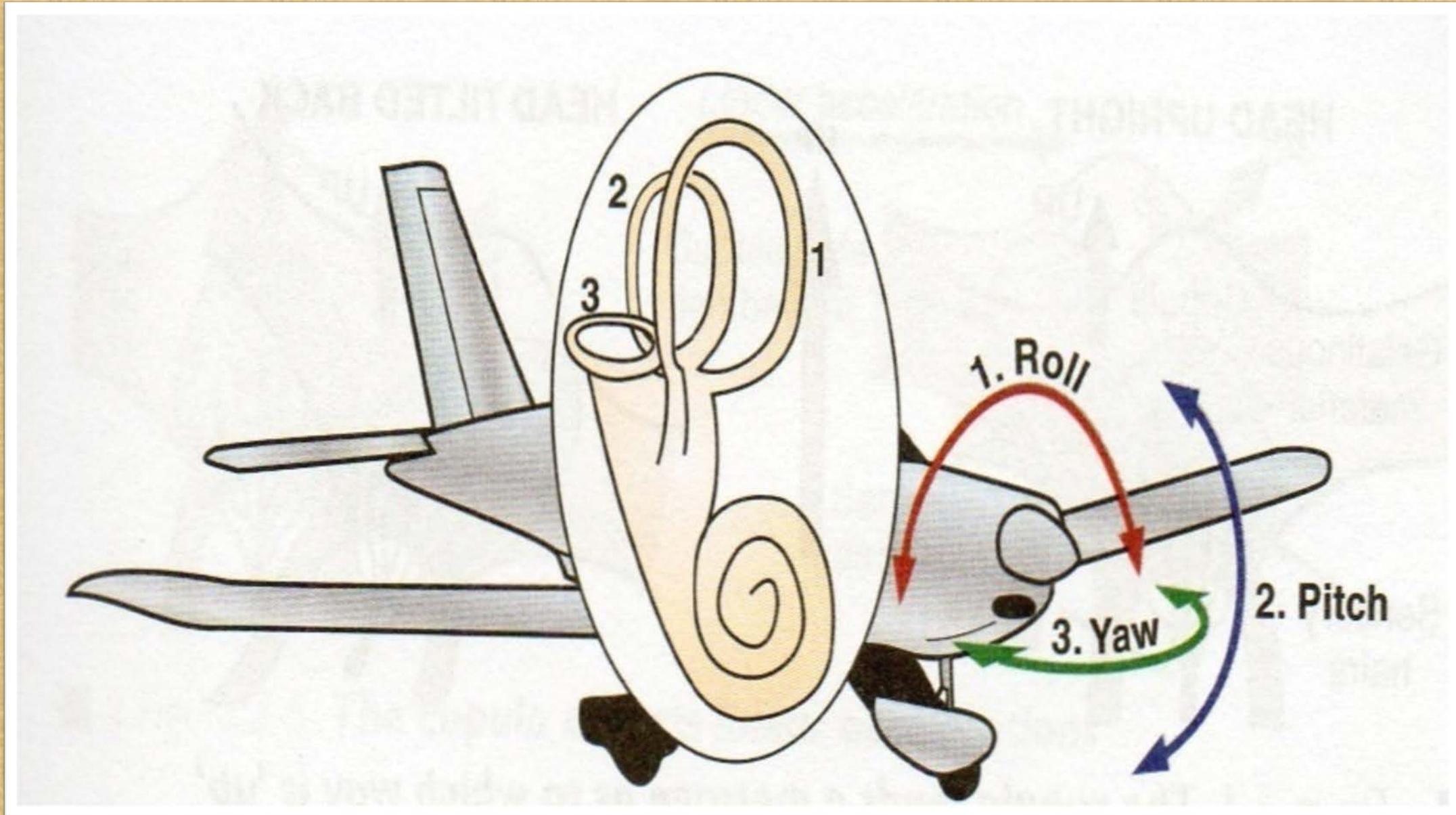


# Still the same magic box...

- Perceptual
- Emotional
- Cognitive



# Vestibular apparatus





# Indexes of depth's perception





# White out



Foggy weather: RVR 100 mt.





# Runway in sight...



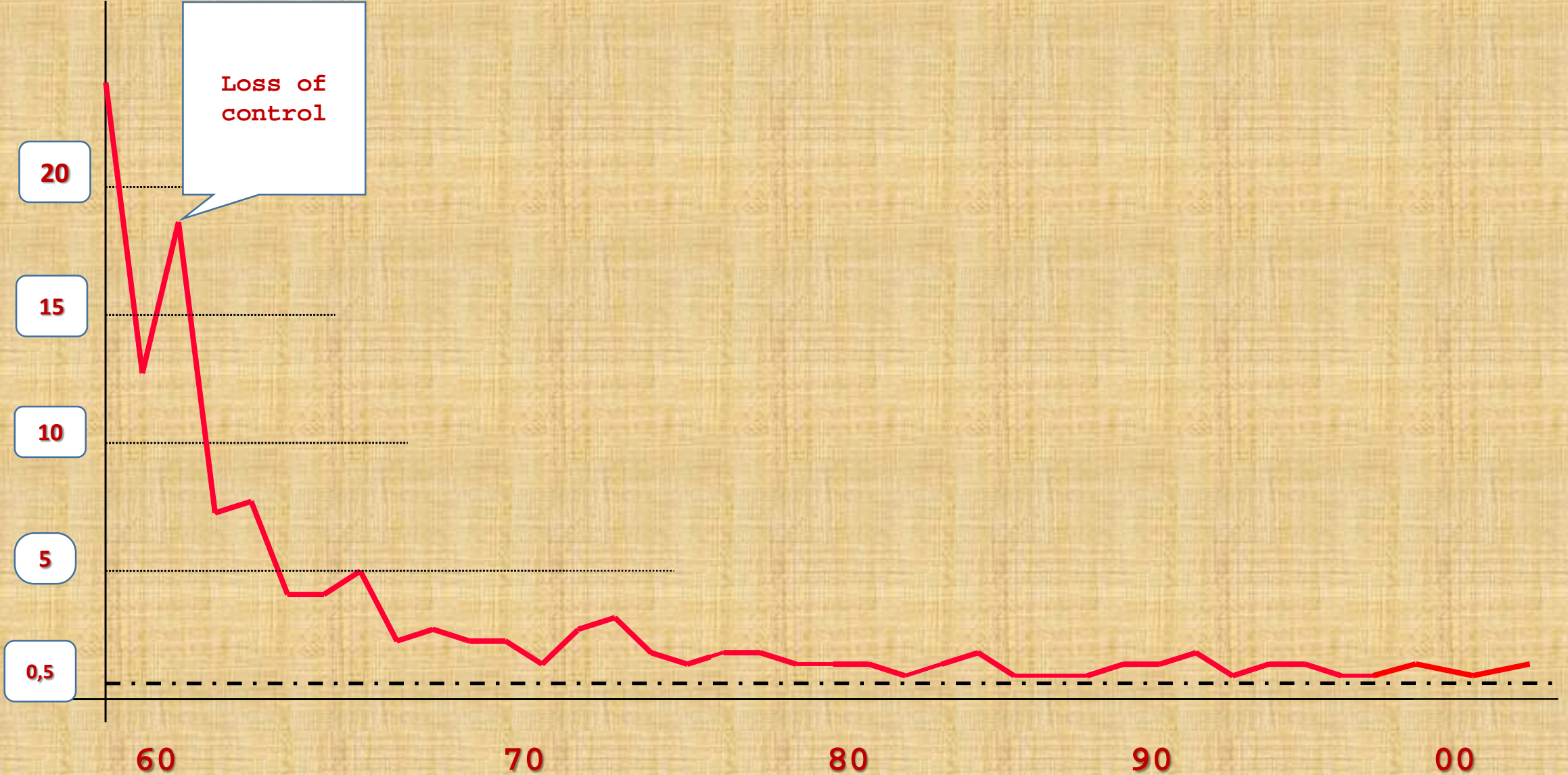
# Sure?







# Accidents' trend



# **Root causes:**

## **Human performances and limitations**

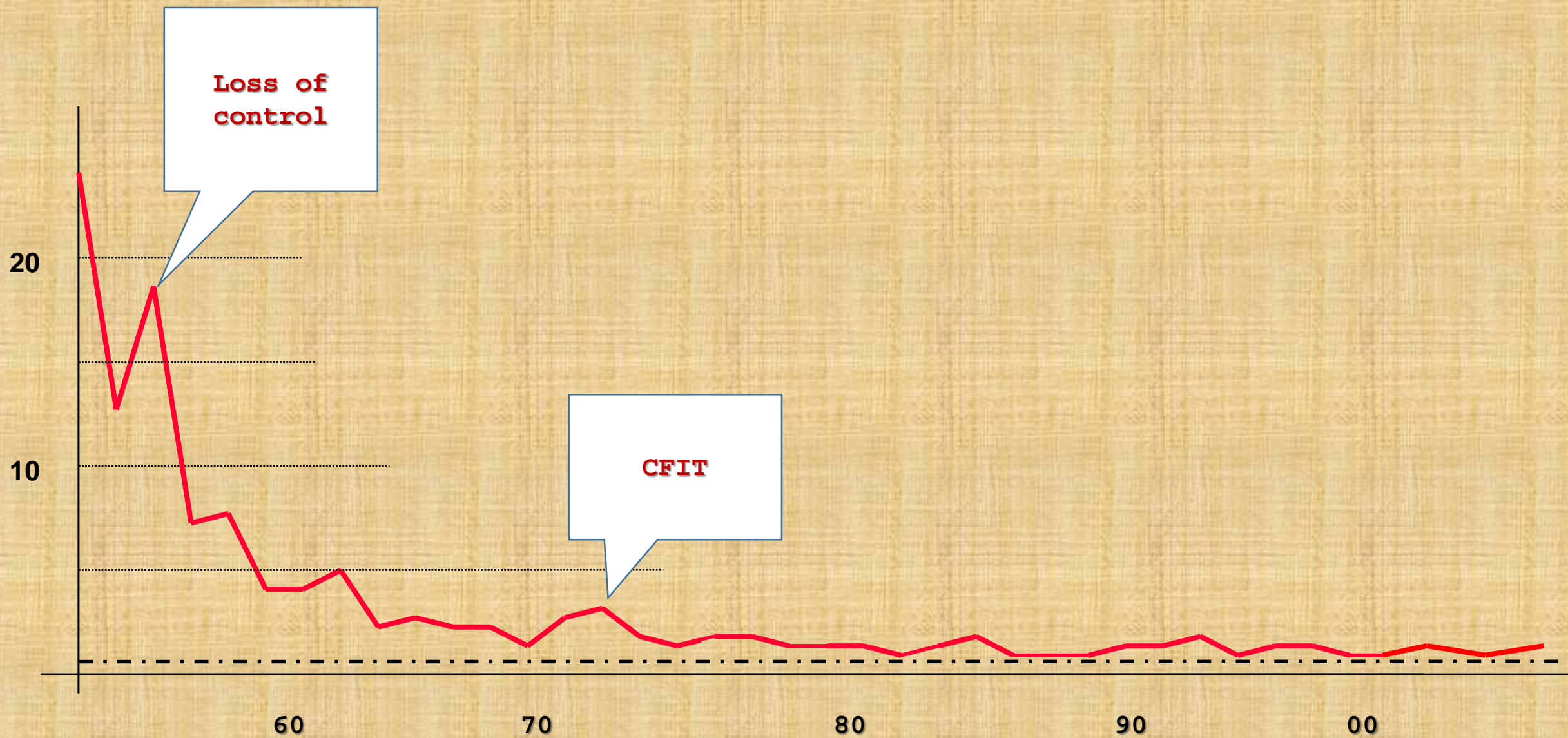
- **Flying skills deteriorated by;**
- **Fatigue**
- **Sleepiness**
- **Distractions**
- **Poor design**
- **High mental workload**
- **Jet lag**
- **Visual illusions**



# Human problem.....

## Technological solution

- Autopilot
- Flight director
- Auto-throttle
- Radar
- ILS
- Inertial platform
- .....





# Human problem: poor teamwork

- Lost or impaired situational awareness
- Uneffective Leadership
- Top-down approach of captain vs. poor assertiveness by the copilot
- Complacency
- Lack of critique

# Tenerife 1977







Human problem...

psychological solution

Pilots started to be selected..

Trained to good teamwork

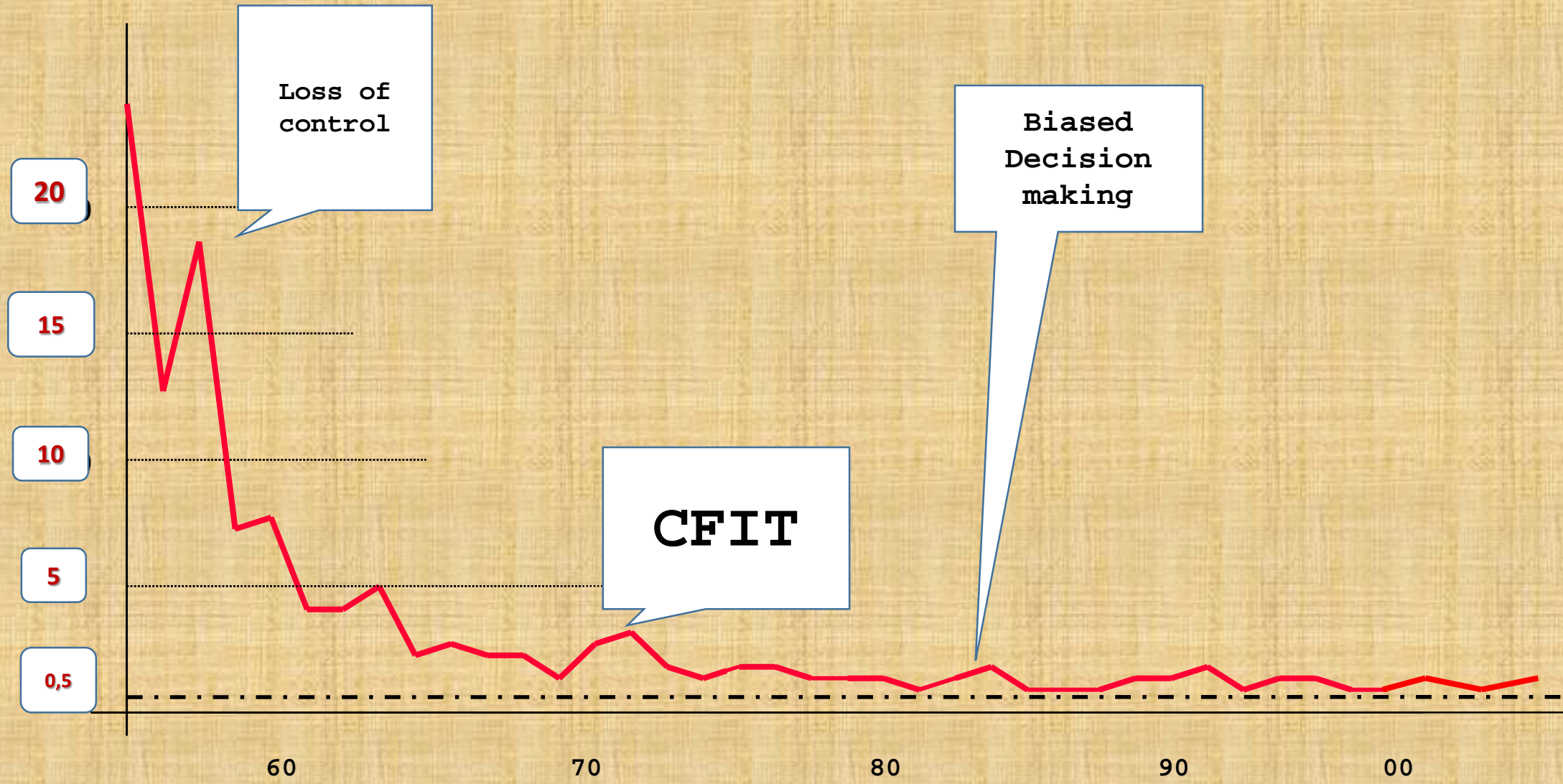
Cockpit Resource Management/ Crew  
Resource Management

Evaluated for their non technical  
skills

GPWS helped, too..



# Accidents' trend





# Human problem: organizational issues

- 1980: «Happiness is a cheap seat»
- Protection vs. production
- Cuts to maintenance, training, safety investment.
- NASA is managed according to the mantra: cheaper, faster, better..
- 1985: «Happiness is a safe seat»..



# Paradigmatic accident: Dryden 1989



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# Human problem...

## Solution: Normative

- Stricter rules and checks
- Flight time limitations
- Better checks by the regulator
- More frequent maintenance checks



In the meantime:  
Cheaper, faster, better...



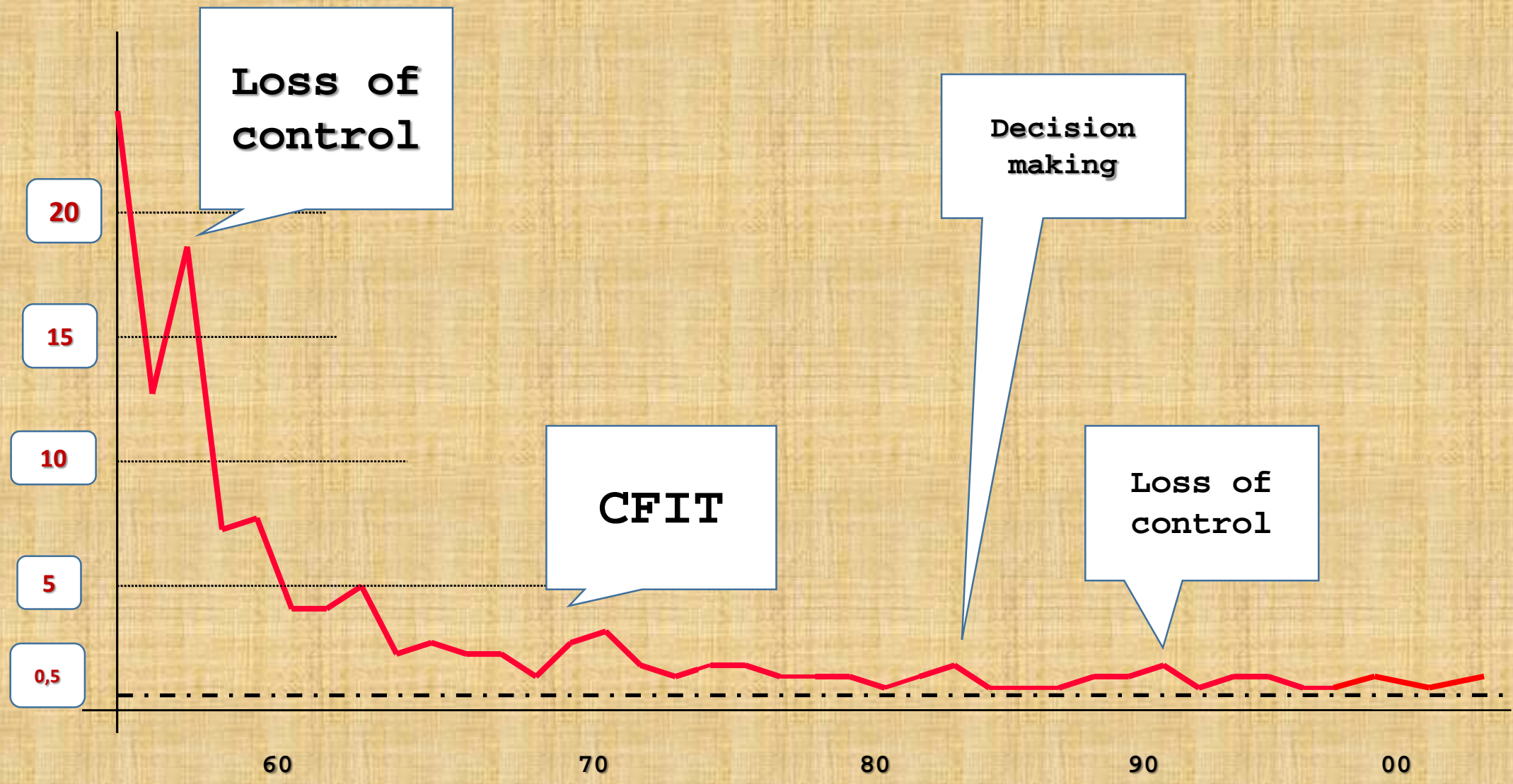
Madrid - 2nd October 2019



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# Accidents' trend



# After the technological revolution

- Habsheim (26-6-1988) : A-320 Air France (demonstration)
- Bangalore (14-2-1990): A-320 (approach phase)
- Warsaw (14-3-1993) : Lufthansa A-320 (overrun)
- Toulouse (30-6-1994): Airbus A-330 (demonstration)
- Perpignan (27-11-2008): Air New Zealand (test flight)
- Amsterdam (25-2-2009): B-737 Turkish (Approach)
- Atlantic Ocean (1-6-2009): A-330 Air France Rio-Parigi
- Indonesia - Lion Air (2014): A-320 (cruise phase)
- Indonesia - Lion Air (2018): B-737 max (initial climb)
- Ethiopian Airlines (2019): B-737 max (initial climb)



# **Problem: human-machine interaction**

- **Complacency**
- **Poor manual skills**
- **Poor knowledge of systems**
- **Situation awareness**
- **Design Opaqueness**
- **Fundamental surprise vs. situational surprise**

# Root causes of loss of control

- Ergonomics (physical, cognitive, social)
- Automation (opacity, unruly technology, complexity)
- Poor Training: e-learning and self-training, demotivation, “use it or lose it”

# Human problem...

- And the solution is...  
Better Ergonomics and  
proper Automation



# AF 447

- Poor design
- Crew coordination & integration
- Situation awareness
- Fatigue
- Automation surprise
- Out of the loop syndrome
- Training issues (back to basic)
- Ergonomics (flight control and side-stick)
- And much more...



# What is ergonomics?

- The word "Ergonomics" comes from two Greek words "ergon," meaning work, and "nomos" meaning "law"
- Today, the word is used to describe the science of "designing the job to fit the worker, not forcing the worker to fit the job."
- Ergonomics covers all aspects of a job, from the physical stresses it places on joints, muscles, nerves, tendons, bones and the like, to environmental factors which can effect hearing, vision, and general comfort and health.

# Chicago world's fair motto 1933

- Science finds
- Industry applies
- Man adapts



# Modern times (1936)



# Evolution of ergonomics

- Until '50's: man is a bolt-on element added to the system (adaptive approach)
- Physical movements, applied forces and anthropometric measures are studied
- From '50's to '70's: man is conceived as a system monitor (interactive approach) Studies on cognitive processes, attention, memory, etc.
- From '80's to today: man is part of an echo-system (ecological approach).
- Complexity and its associated phenomena are studied

# Physical ergonomics





# Physical ergonomics and usability



Social ergonomics - standardization:  
C-47  
(left: fuel) (ctr: throttle) (right: Propeller)



# Social ergonomics - Standardization

## C-82

(left: prop) (ctr: throttle) (right: fuel)





# Social ergonomics - Standardization

B-25

(left: throttle) (ctr: prop) (Right: fuel)



# Cognitive ergonomics - Enigma....



# Cognitive ergonomics – design





# Airbus a-320 in Strasbourg





# Human-machine interface

HDG  
049

HDG | V/S

ALT — LVL/CH —  
05000

V/S  
- 33

Vert. Speed V/S 3,300fpm  
OR Flight Path Angle FPA 3.3°

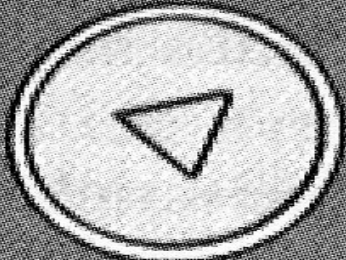
TRK LAT  
051

TRK | FPA

ALT — LVL/CH —  
05000

FPA  
- 3.3

HDG/TRK knob



Dial 001°-360°

MODE SELECTOR

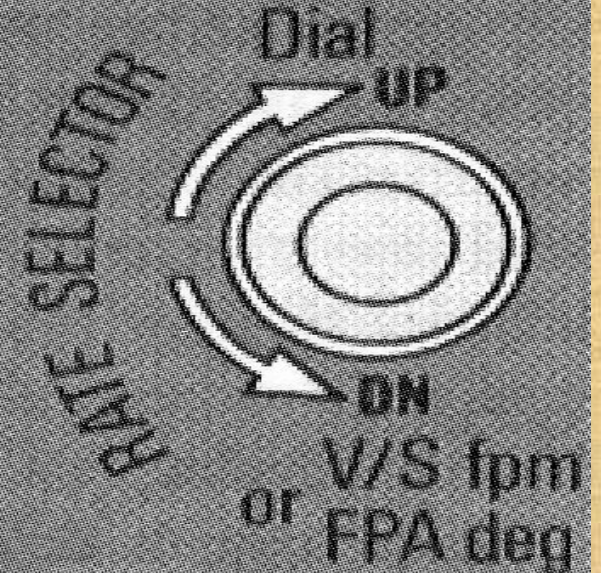


Pushbuttons

ALTITUDE  
100 1000



Doubled Dial







# Human problem

## Solution: improved Ergonomics

- Human factor experts are involved at the early stage of systems design;
- Designer must focus not only on usability but a wide range of issues are taken into consideration: physical, cognitive, social.
- Operator-friendly or user-friendly?



# F-111: how do pilots think?





# strangely!

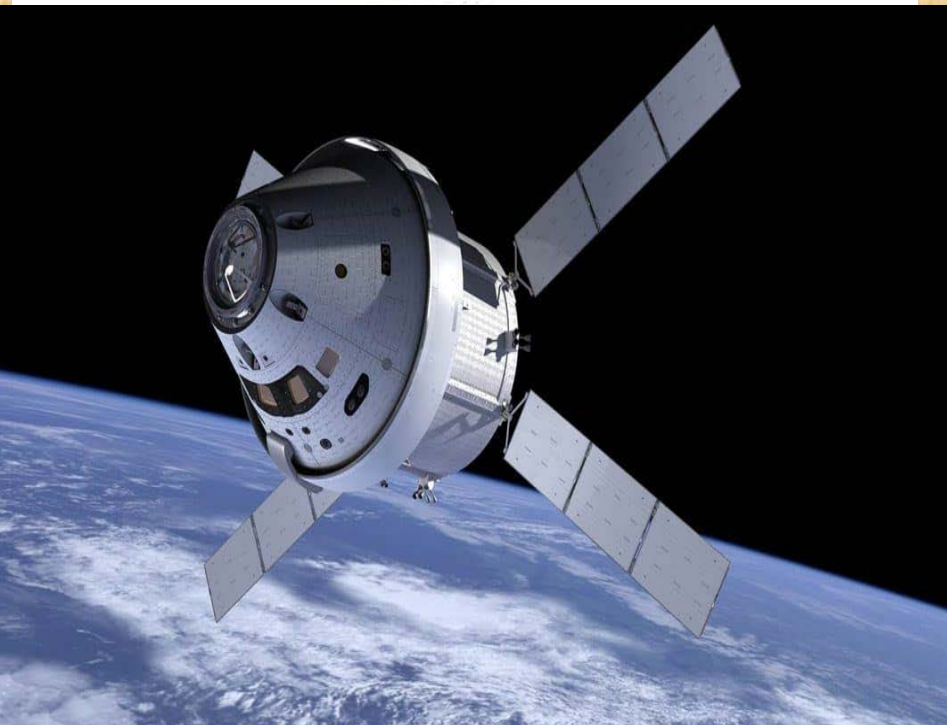


# **New ergonomics**

- Humans propose**
  - Science studies how**
  - Technology adapts**
- (Norman)**



# What is Automation?



# 1. - PERCEIVING

Integration and mechanization of the detectors of the environmental phenomena gathered by artificial sensors



## 2. – Processing

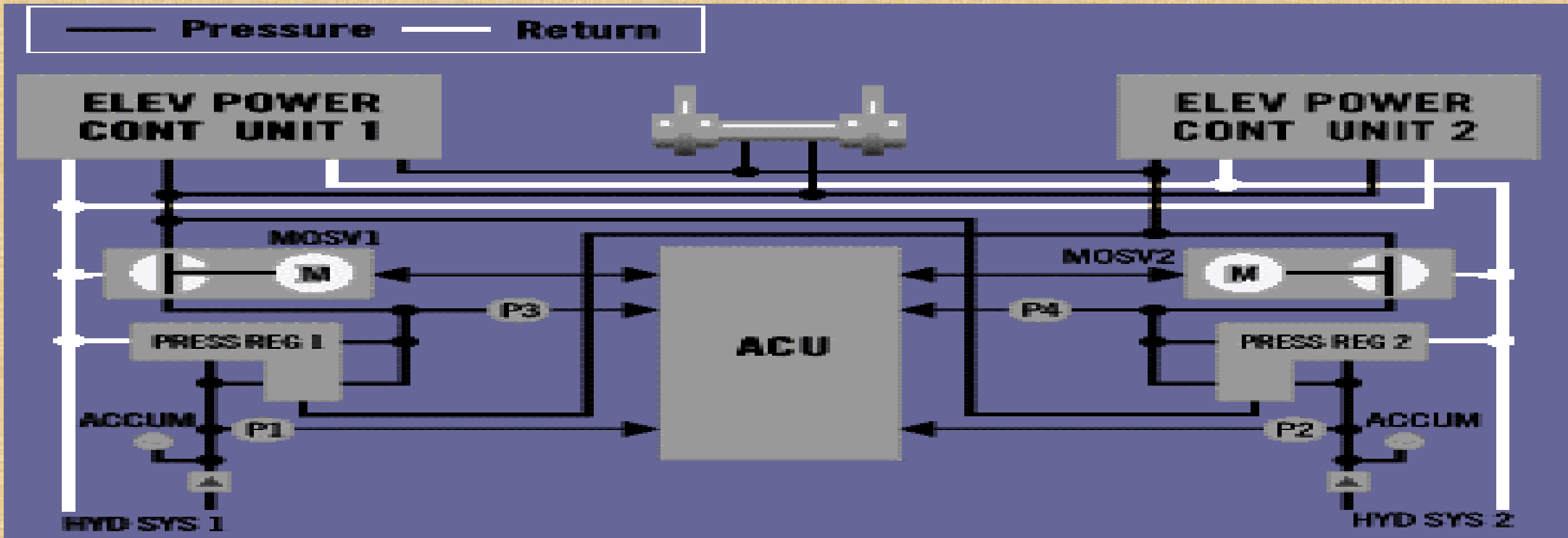
The process of analysis of data and the decision-making function addressed to *computers*





### 3. - Execution

Mechanical actions, made via motors or devices which apply forces over an environment;



# Distance between Pilot input and aircraft response

- Pilot - Cloche- aerofoils
- Pilot - Servo-mechanisms - aerofoils
- Pilot - autopilot -servo-mechanisms - aerofoils
- Pilot - Flight Management System - autopilot - fly-by-wire - servo-mechanisms - aerofoils
- Pilot - remote control - Flight Management System - autopilot - fly-by-wire - Servo-mechanism - aerofoils
- Pilot - remote control - satellite - Flight Management System - autopilot - Servomechanism - aerofoils

## 4. - Information

Informative actions, via communications of the status to the operator.





# Information channels

- Aural warning (overspeed)
- Visual warning (stall)
- Tactile alert (stick-shaker)
- Interface messages

# Which is the right level of automation?

## MABA-MABA: Man Are Best At

- To perceive small and qualitative variations
- To perceive visual and aural configurations
- To deviate from procedures
- Multi-modal memory
- Induction
- To feel, to imagine, to plan

# MABA-MABA

## Machines Are Best At:

- To quick respond to signals
- To manage huge forces
- To monitor
- To get informations in the quickest way
- To cancel informations from memory
- Multi-tasking



# Evolutionary hazard

## Toulouse - 2007 ENGINE TEST Etihad



# Technological revolution

- Glass cockpit
- Fly-by-wire
- Dark panel

# Traditional Display: T-model





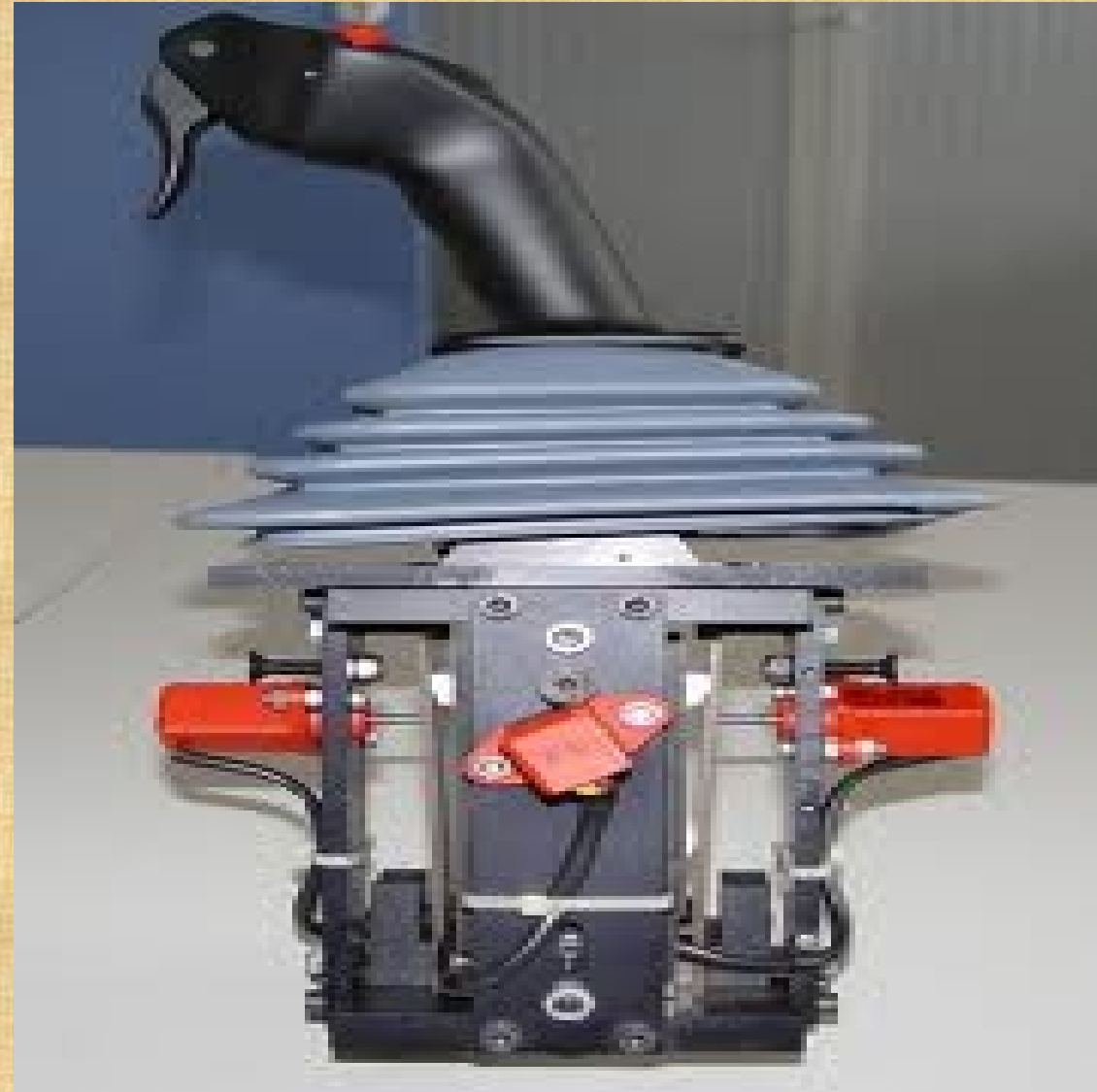
# Why automation? Glass cockpit

- Color coding
- Simbology (maps, symbols, animations)
- Less information delay (vertical speed, turns, etc.)
- Lower maintenance costs
- Integrated systems
- Devices Swap
- Redundancy



# Advantages of Fly-by-wire

- Lighter airplanes (steel cables vs. Optic fibres)
- More manoeuvrable
- Lower maintenance costs
- Fuel saving
- Interactivity
- Protections along the whole flight envelope



# Shortcomings of the fly-by-wire

- No feedback on opposite crewmember side-stick
- Side-stick hardly visible, particularly at night
- Excessively responsive (I.g. gusty wind)
- No trimming during normal operations
- Different behaviour in normal, abnormal and emergency situations
- Some failures (side-stick interference) potentially catastrophic



# Why automation? Dark panel

- Pros:
- No lights: Ok
- Lower Maintenance costs
- Saving on spare parts
- Fully automatic
- Cons:
- «Use it or lose it»
- Poor knowledge of systems
- Hardly visible or recognizable knobs.
- Pushbuttons sometimes faulty



# Operational level: crew coordination

- Sometimes in emergency, redundancies disappear
- Rythm given by procedures – step by step
- Cross-check: split work in emergency
- Keyboard inputs vs. touch and feel
- Low or missing awareness of pilot's input on side-stick
- Pilots communicate via an electronic crewmember, who has its own syntax
- The problem of the unreliable indications

Would you accept these money?

**Wrong**

**False**





**Invalid**

**vs.**

**Unreliable**

## • Perception

- Flag in view
- Intermittent values (ON/OFF)
- Flashing lights
- Procedures

## • Perception

- Erratic or fluctuating indications
- Instruments Mismatch
- Cross-check required
- Airmanship

# Ethiopian flight 302 – 10th March 2019

- Uncontrolled dive from 5000 ft.
- Angle of attack failure
- Did they know the system logic?
- Is a 50 minutes self-learning, for a system potentially lethal, enough to assure safety?
- Procedure not familiar
- System velocity and strenght unchallenged by the pilots
- MCAS: Certified with wrong parameters.
- Gain and lag: what they are?
- Copilot: 200 hrs



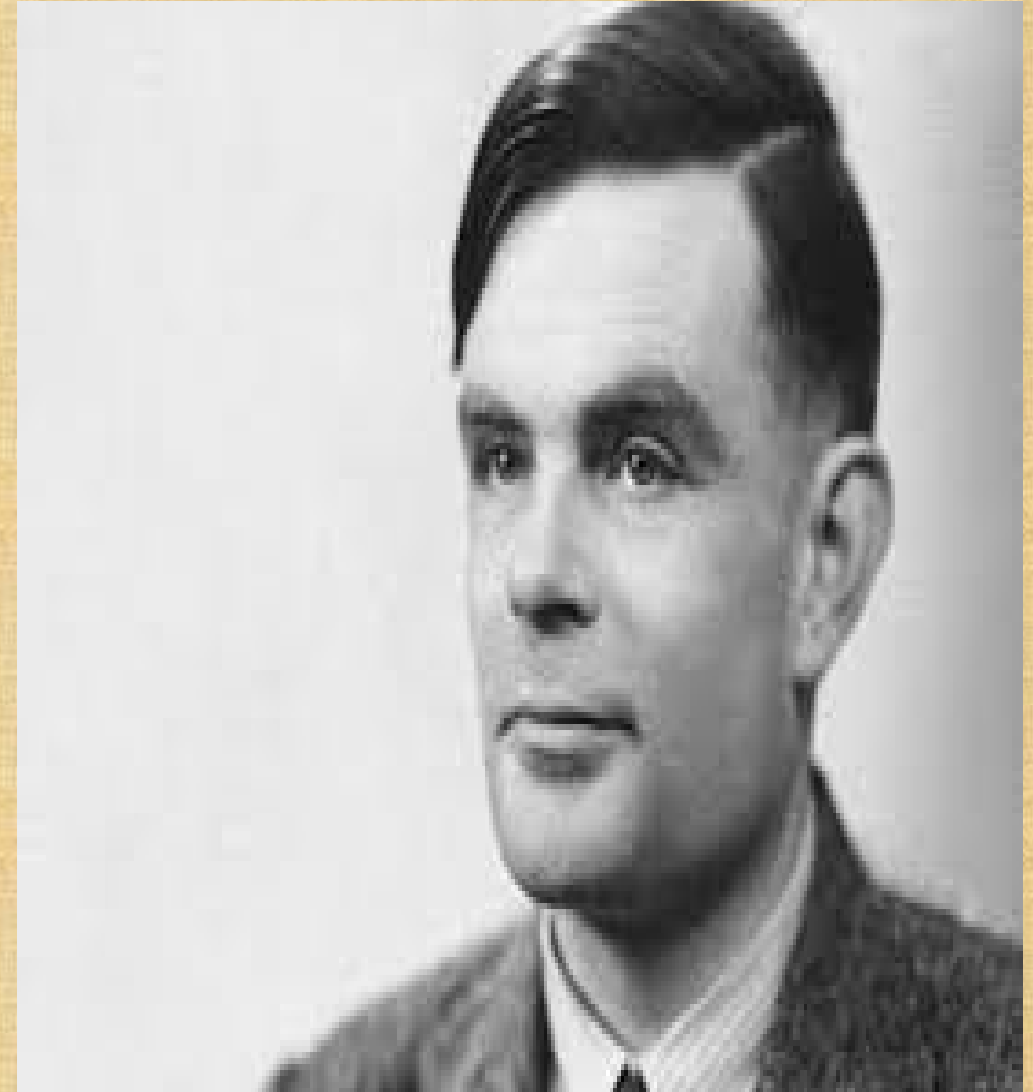
# Open questions

- Certification process: do we have qualified personnel? Simulation or test flight? Self-certification?
- May a Safety-related items be considered an optional?
- Legal issues: who is accountable, responsible and liable for a technological failure?
- Scattered responsibilities along the production line. What is the product? Where is it produced? Which is the failure?
- Revolutionary approach vs. evolutionary approach: who fit best aviation?
- Emergent proprieties and complexity: they make the system behaviour unpredictable. How to cope with them?
- Does automation require more training or less training?
- Could a failure be reproduced on ground?
- Do electronic echo-systems permit a thorough retro-fit?



# Artificial intelligence

- If you ask me to build a machine that is infallible, it won't be intelligent;
- And if it must be intelligent it won't be infallible



**Thank you  
for your attention!**

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