

A white CityJet CRJ-900 aircraft is parked on a tarmac during sunset. The aircraft's cabin door is open, and its registration 'FPE' is visible on the nose. The background shows airport buildings and a clear sky with a warm orange glow from the setting sun. A large blue diagonal graphic element is overlaid on the right side of the image.

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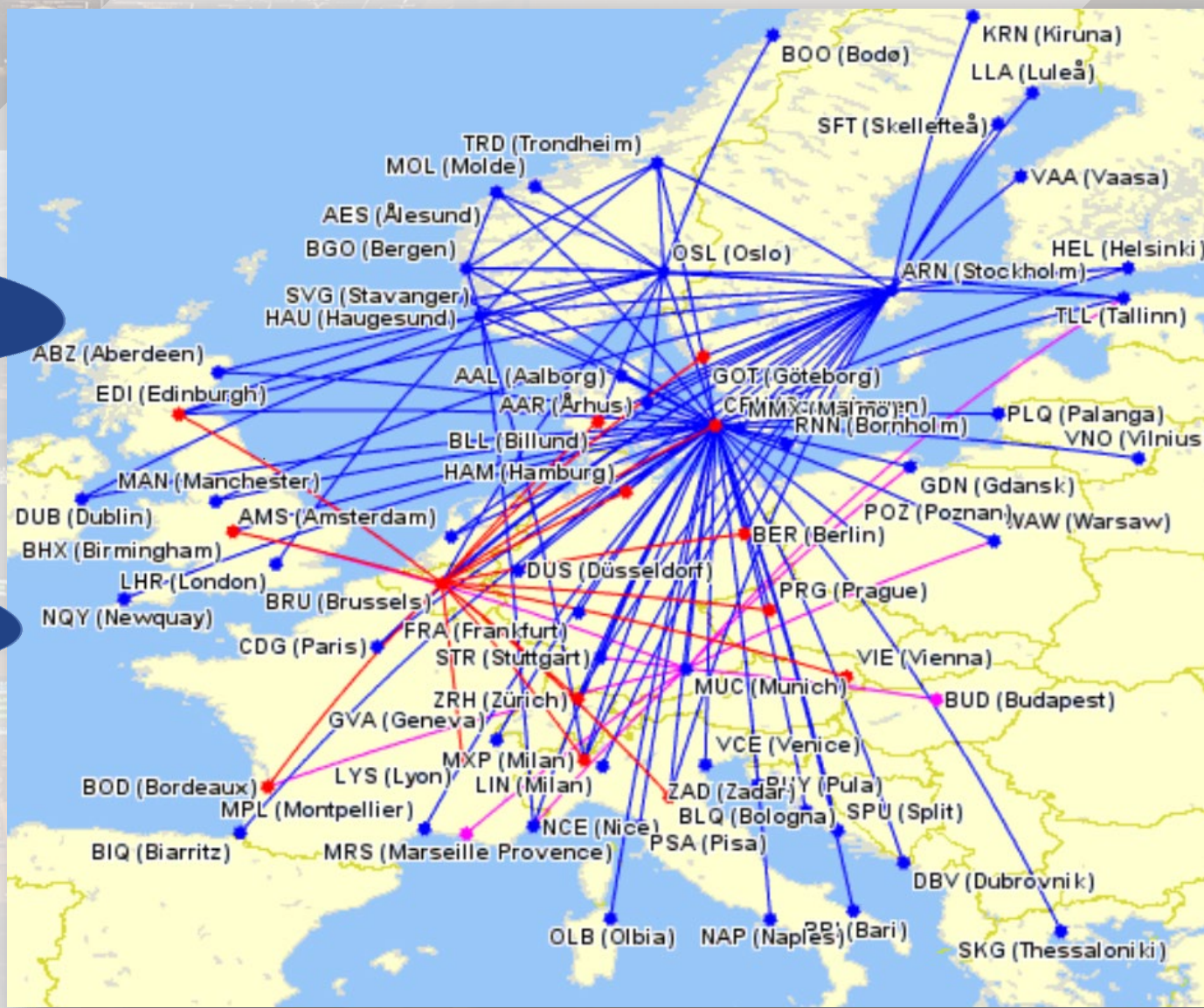
SMICG Industry Day

David Beausang

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Who we are?



Audit and Oversight – A Continuous Process



Human Factors and Systems Safety

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Eyes Wide Shut: Seeing the Safety Management System as a State

David Beausang | LUND UNIVERSITY



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“SMS offers two outputs for the organisation, control and compliance. Control in terms of controlling the risks presented to the operation, and compliance with the prescriptive standards underpinning safety.”

(Li & Guldenmund, 2018)

“Does the Safety Management System lead to eyes wide open, or eyes wide shut”

- Safety Policy – a reality rhetoric gap
- SMS as a Risk Legitimation Tool
- Challenges of a “Data Driven” system
- The Role of The Inspector
- The Nature of SMS “Effectiveness”

Effectiveness.

The “Final Frontier” of SMS or an impossible task?

“Large scale social engineering projects are destined to fail, if they ignore local and tacit knowledge”

(Scott 1998)



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Q & A